



THE UNITED REPUBLIC OF TANZANIA

NATIONAL AUDIT OFFICE



TANZANIA FERTILIZER COMPANY LIMITED (TFC)

**REPORT OF THE CONTROLLER AND AUDITOR GENERAL
ON THE FINANCIAL AND COMPLIANCE AUDIT FOR THE
FINANCIAL YEAR ENDED 30JUNE 2024**

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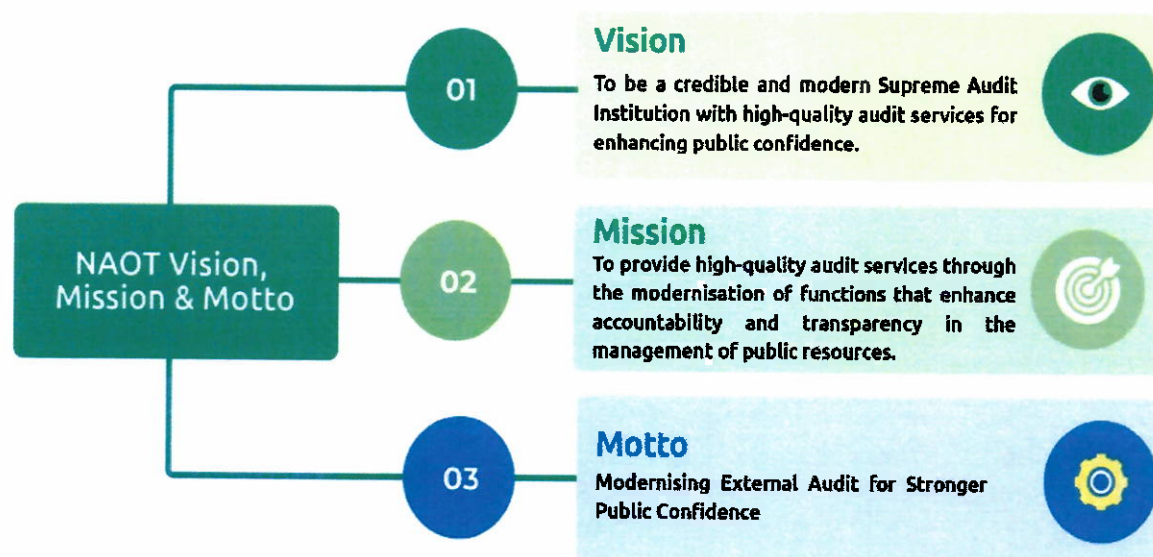
March 2025

AR/PA/TFC/2023/24

About the National Audit Office

Mandate

The statutory mandate and responsibilities of the Controller and Auditor-General are provided for under Article 143 of the Constitution of the United Republic of Tanzania of 1977 and in Section 10 (1) of the Public Audit Act, Cap. 418.



Independence and objectivity

We are an impartial public institution, independently offering high-quality audit services to our clients in an unbiased manner.

Teamwork Spirit

We value and work together with internal and external stakeholders.

Results-Oriented

We focus on achievements of reliable, timely, accurate, useful, and clear performance targets.



Professional competence

We deliver high-quality audit services based on appropriate professional knowledge, skills, and best practices

Integrity

We observe and maintain high ethical standards and rules of law in the delivery of audit services.

Creativity and Innovation

We encourage, create, and innovate value-adding ideas for the improvement of audit services.

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ABBREVIATIONS

AR	Audit Report
BCom	Bachelor of Commerce
CAG	Controller and Auditor General
CHC	Consolidated Holding Corporation
CIF	Cost, Insurance, and Freight
CPA	Certified Public Accountant
CPSP	Certified Procurement and Supplies Professional
CSOs	Civil Society Organizations
CSR	Corporate Social Responsibility
DAP	Di-Ammonium Phosphate
EBITDA	Earnings Before Interest, Taxes, Depreciation, and Amortization
ECL	Expected Credit Loss
ERMS	Enterprise Resource Management System
ERP	Enterprise Resource Planning
FDI	Foreign Direct Investment
FDR	Fixed Deposit Rate
FOB	Free on Board
GAMIS	Government Assets Management Information System
GDP	Gross Domestic Product
HESLB	Higher Education Students' Loans Board
ICT	Information and Communication Technology
IFRS	International Financial Reporting Standards
ISSAIs	International Standards of Supreme Audit Institutions
KPI	Key Performance Indicator
LLB	Bachelor of Laws
MBA	Master of Business Administration
MOU	Memorandum of Understanding
MSC	Master of Science
MT	Metric Tonnes
NBAA	National Board of Accountants and Auditors
NHIF	National Health Insurance Fund
NSSF	National Social Security Fund
PP	Professional Practice
PPP	Public-Private Partnership
PSF	Public Service Social Security Fund
PSRC	Parastatal Sector Reform Commission
PSSSF	Public Service Social Security Fund
ROA	Return on Assets
ROI	Return on Investment
SMEs	Small and Medium Enterprises
SWOT	Strengths, Weaknesses, Opportunities, Threats



TFC	Tanzania Fertilizer Company Limited
TFRA	Tanzania Fertilizer Regulatory Authority
TUICO	Trade Union Congress of Tanzania
TZS	Tanzanian Shillings
USD	United States Dollar

1.0 INDEPENDENT REPORT OF THE CONTROLLER AND AUDITOR GENERAL

Chairperson of the Board,
Tanzania Fertilizer Company Limited,
P.O. Box 9434,
DAR ES SALAAM.

1.1 REPORT ON THE AUDIT OF FINANCIAL STATEMENTS

Unqualified Opinion

I have audited the financial statements of Tanzania Fertilizer Company Limited, which comprise the statement of financial position as at 30 June 2024, the statement of Profit or Loss and other Comprehensive income, statement of changes in equity, cash flow statement for the year then ended, as well as the notes to the financial statements, including a summary of significant accounting policies.

In my opinion, the accompanying financial statements present fairly in all material respects, the financial position of Tanzania Fertilizer Company Limited as at 30 June 2024, and its and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRSs) and the manner required by the Public Finance Act, Cap. 348.

Basis for Opinion

I conducted my audit in accordance with the International Standards of Supreme Audit Institutions (ISSAIs). My responsibilities under those standards are further described in the section below entitled “Responsibilities of the Controller and Auditor General for the Audit of the Financial Statements”. I am independent of Tanzania Fertilizer Company Limited in accordance with the International Ethics Standards Board for Accountants’ Code of Ethics for Professional Accountants (IESBA Code) together with the National Board of Accountants and Auditors (NBAA) Code of Ethics, and I have fulfilled my other ethical responsibilities in accordance with these requirements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Key Audit Matters

Key audit matters are those matters that, in my professional judgment, were of most significance in my audit of the financial statements of the current period. I have determined that there are no key audit matters to communicate in my report.

Other Information

Management is responsible for the other information. The other information comprises the Director's Report, statement of management responsibility and Declaration by the Head of Finance but does not include the financial statements and my audit report thereon which I obtained prior to the date of this auditor's report.

My opinion on the financial statements does not cover the other information, and I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed on the other information that I obtained prior to the date of this audit report, I conclude that there is a material misstatement of this other information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the entity's financial reporting process.

Responsibilities of the Controller and Auditor General for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error and to issue an audit report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISSAIs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISSAIs, I exercise professional judgment and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control;
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my audit report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my audit report. However, future events or conditions may cause the entity to cease to continue as a going concern; and
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide those charged with governance with a statement that I have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, I determine those matters that were of most significance in the audit of the financial statements of the current period and are, therefore, the key audit matters. I describe these matters in my audit report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest of such communication.



In addition, Section 10 (2) of the Public Audit Act, Cap. 418 requires me to satisfy myself that the accounts have been prepared in accordance with the appropriate accounting standards.

Further, Section 48(3) of the Public Procurement Act, Cap. 410 requires me to state in my annual audit report whether or not the audited entity has complied with the procedures prescribed in the Procurement Act and its Regulations.

1.2 REPORT ON COMPLIANCE WITH LEGISLATIONS

1.2.1 Compliance with the Public Procurement laws

Subject matter: Compliance audit on procurement of works, goods, and services

I performed a compliance audit on the procurement of works, goods, and services in the Tanzania Fertilizer Company Limited for the financial year 2023/24 as per the Public Procurement laws.

Conclusion

Based on the audit work performed, I state that, except for the matters described below, procurement of goods, works and services of Tanzania Fertilizer Company Limited is generally in compliance with the requirements of the Public Procurement laws.

(i) Procurement conducted without being included in procurement plan worth TZS 18,055,363

Tanzania Fertilizer Company Limited procured diesel worth TZS 18,055,363, which was not in the entity's procurement plan. This omission led to the ad hoc fuel procurement, bypassing the formal procurement process which is contrary to Regulation 69(3) the Public Procurement Regulations 2013.

(ii) Delay in delivery of procured fertilizer

On 27 July 2023, TFC entered into a contract with Zenj General Merchandise Co. Ltd for the procurement of 10,000MT of White Prilled UREA N46% and 15,000MT of Black Di-Ammonium Phosphate (DAP) at a contract price of USD 16,250,000. Although the supplier was granted an extension until 30 September 2023. The contract file showed that the fertilizer was only delivered between November and December 2023, resulting in a delay of up to 60 days. This was contrary to Regulation 242(1) of the Public Procurement Regulations, 2013 and Clause 7 of the Special Conditions of the signed Contract.

1.2.2 Compliance with the Budget Act and other Budget Guidelines

Subject matter: Budget formulation and execution

I performed a compliance audit on budget formulation and execution in Tanzania Fertilizer Company Limited for the financial year 2023/24 as per the Budget Act and other Budget Guidelines.

Conclusion

Based on the audit work performed, I state that Budget formulation and execution of Tanzania Fertilizer Company Limited is generally in compliance with the requirements of the Budget Act and other Budget Guidelines.



Charles E. Kichere
Controller and Auditor General,
Dodoma, United Republic of Tanzania.
March 2025



3.0 STATEMENT OF RESPONSIBILITIES BY THOSE CHARGED WITH GOVERNANCE

The overall management of the TFC is vested in a Board of Directors, while the day-to-day affairs of the TFC are executed by the Director General. It is the responsibility of the Board of Directors to prepare financial statements of TFC in accordance with International Financial Reporting Standards (IFRS) and its interpretations. It is the responsibility of external auditors to form an independent opinion on those financial statements based on their audit.

The Board of Directors confirm that suitable accounting policies have been used and applied consistently, and that reasonable and prudent judgements and estimates have been made in the preparation of the financial statements for the period ended 30th June, 2024.

Under the Companies Act, 2002, the directors are required to keep proper books of accounts, prepare financial statements for each financial year in such a manner and detail as to disclose the company's financial position and the financial results of its operations during the year, and have the financial statements audited and reported upon by independent auditors.

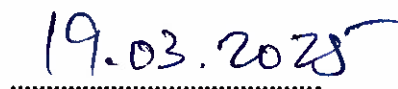
The Directors also confirm that:

- (i) Suitable accounting policies have been adopted and applied consistently;
- (ii) The International Financial Reporting Standards (IFRS) have been adhered to in preparing the financial statements;
- (iii) TFC keeps proper books of accounts and accounting records, which disclose with reasonable accuracy all the financial transactions, assets and liabilities;
- (iv) TFC maintains an adequate system of internal controls and takes reasonable steps for the prevention and detection of fraud, errors and other irregularities; and
- (v) TFC has prepared the financial statements, which the Directors believe reasonably disclose the entity's financial position.

BY ORDER OF THE BOARD



Dr. Florens M. Turuka
CHAIRMAN



DATE

4.0 STATEMENT OF THE DIRECTOR'S RESPONSIBILITY

Pursuant to section 25(4) of the Public Finance Act 2001 (amended 2004), the Management must prepare financial statements representing an accurate and fair view of financial and non-financial operations of the reporting entity at the end of the financial year. Furthermore, the Act requires management to ensure that the reporting entity keeps proper accounting records that disclose the entity's financial position with reasonable accuracy at any time. Management is also responsible for safeguarding the entity's assets.

Tanzania Fertilizer Company's management accepts responsibility for the Annual financial statements for the year ended 30 June 2024, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgments and estimates in conformity with the International Financial Reporting Standards (IFRS) and in the manner required by the Public Corporation Act, 1992, and the Institute's Accounting Manual.

The company management is responsible for keeping proper accounting records that accurately disclose its financial position. This enables them to ensure that the financial statements comply with the Public Finance Act. No 6 of 2001 and its amendments of 2004. It is also responsible for safeguarding the assets of the Institute and, hence, for taking reasonable steps to prevent and detect fraud, error and other irregularities. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements free from material misstatement.

To the best of my knowledge, the system of internal controls has operated adequately throughout the reporting period, and the financial statements and underlying records provide a reasonable basis for preparing the financial statements for the financial year 2023/2024.

I accept responsibility for the integrity of the financial statements, the information they contain, their compliance with the Public Finance Act No. 6 of 2001 (revised 2004), and instructions issued by the Treasury regarding the year under review.

The following are the significant activities that have been done during the financial year 2023/2024:

- i. The Government disbursed TZS 40,000,000,000 (say Tanzanian Shillings Forty billion) to strengthen business infrastructure in TFC. The funds were expended in December 2023 and January 2024,
- ii. TFC used the funds to purchase fertilizers in the foreign market for onward distribution. TFC managed to purchase locally 25,000 tons composed of 10,000 tons of UREA 46%N and 15,000 tons of DAP,
- iii. TFC managed to collect long outstanding debts during the period. Initiatives were taken to procure the services of Debt Collectors where the recovery exercise was going on.
- iv. TFC management and senior staff managed to engage with business partners the United Arab Emirates, Jordan and Saud Arabia. The visits made were intended to extend business relationships and also opportunities for importation of quality and affordable fertilizers.

- v. TFC managed to revive implementation of MOU signed in 2016 between the Government of the Kingdom of Morocco and the United Republic of Tanzania to strengthen collaborations in the fertilizer trading and strategic investment in blending and manufacturing of Fertilizers in Tanzania. The strategy includes TFC to manufacture and Blend Fertilizer for local Market and export to neighbouring countries.



.....
Samuel A. Mshote
DIRECTOR GENERAL

Date:.....19/03/2025

5.0 DECLARATION OF THE HEAD OF FINANCE

The National Board of Accountants and Auditors (NBAA) according to the power conferred under the Auditors and Accountants (Registration) Act. No. 33 of 1972, as amended by Act No. 2 of 1995, requires financial statements to be accompanied with a declaration issued by the Head of Finance/Accounting responsible for the preparation of financial statements of the entity concerned.

It is the duty of a Professional Accountant to assist the Board of Directors to discharge the responsibility of preparing financial statements of an entity showing true and fair view of the entity position and performance in accordance with applicable International Accounting Standards and statutory financial reporting requirements. Full legal responsibility for the preparation of financial statements rests with the Board of Directors/Governing Body as under Director's responsibility statement on an earlier page.

I, **JOHN L. MAJALA**, being Manager of Finance and Planning of Tanzania Fertilizer Company Limited, hereby acknowledge my responsibility of ensuring that the financial statements for the year ended 30 June 2024 have been prepared in compliance with International Financial Reporting Standards (IFRS) and statutory requirements.

I thus, confirm that the financial statements give a true and fair view position of Tanzania Fertilizer Company Limited as on that date and that they have been prepared based on properly maintained financial records.

Signed by:



Position: Manager of Finance and Planning

NBAA Membership No: ACPA 3092

Date: 19 MARCH, 2025

6.0 FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL POSITION FOR THE YEAR ENDED 30 JUNE 2024

		2023/24	2022/23
	NOTE	TZS	TZS
ASSETS EMPLOYED:			
Non-current Assets			
Property, Plant and Equipment	3	27,364,512,405	26,580,654,288
Intangible Assets	4	19,014,764	15,036,163
		<u>27,383,527,170</u>	<u>26,595,690,451</u>
CURRENT ASSETS			
Inventories	5	2,801,672,541	714,447,441
Trade and other and receivables	6	8,271,774,539	1,653,721,145
Cash in Hand and at Bank	7	39,753,845,291	5,654,352,105
		<u>50,827,292,371</u>	<u>8,022,520,691</u>
TOTAL ASSETS		<u>78,210,819,541</u>	<u>34,618,211,142</u>
EQUITY AND LIABILITIES			
EQUITY			
Share Capital	8	553,778,437	553,778,437
Government Fund	9	22,014,043,689	22,014,043,689
Revaluation Reserve	10	31,643,899,345	31,643,899,345
Accumulated Profit/(Loss)		715,051,377	(40,794,056,592)
		<u>54,926,772,848</u>	<u>13,417,664,879</u>
Noncurrent Liabilities			
Long term liabilities	11	5,404,291,942	5,404,291,942
Current Liabilities			
Trade and other payables	12	17,879,754,751	15,796,254,321
		<u>17,879,754,751</u>	<u>15,796,254,322</u>
TOTAL EQUITY AND LIABILITIES		<u>78,210,819,541</u>	<u>34,618,211,143</u>



Dr. Florens M. Turuka
Chairman

19/03/2025

Date



Samuel A. Mshote
Director General

TANZANIA FERTILIZER COMPANY LIMITED

**STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2024**

		2023/24	2022/23
	NOTE	TZS	TZS
REVENUE	14	48,270,346,614	8,136,443,779
Cost of Sales	15	(44,224,979,266)	(6,888,959,440)
GROSS PROFIT/(LOSS)		4,045,367,348	1,247,484,339
Other Income	16	46,262,262,951	8,830,022,434
OPERATING EXPENSES			
Administrative & Establishment costs	17	(4,397,577,108)	(1,243,198,260)
Selling & Distribution costs	18	(4,094,144,125)	(1,339,248,787)
Depreciation & amortization	19	(297,642,638)	(371,917,135)
Profit/Loss from operations		41,518,266,430	7,123,142,591
Finance Expenses	20	(8,258,461)	(9,314,883)
Profit/Loss before tax		41,510,007,969	7,113,827,708
Income tax expense	17	(900,000)	-
Net profit/Loss after taxation		41,509,107,969	7,113,827,708
Other comprehensive income			
Gain on property revaluation		-	7,469,911,094
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		41,509,107,969	14,583,738,802



Dr. Florens M. Turuka
Chairman

19/3/2025
Date



Samuel A. Mshote
Director General

TANZANIA FERTILIZER COMPANY LIMITED

CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2024

	NOTE	2023/24 TZS	2022/23 TZS
CASH FLOWS FROM OPERATING ACTIVITIES			
RECEIPTS			
Cash collection from Sales	21	46,257,890,331	8,707,931,491
Other Income	16	41,798,499,377	7,017,406,013
Cash receipts from Customers		88,056,389,708	15,725,337,504
PAYMENTS			
Payment to suppliers	22	44,124,721,035	7,226,089,447
Cash paid to employees and other operating expenses	23	8,867,606,785	2,830,907,574
Loss on exchange rates	16	1,158,646,321	-
Total payments		54,150,974,141	10,056,997,021
Net cash flows from operating activities (A)		33,905,415,567	5,668,340,483
CASH FLOWS FROM INVESTING ACTIVITIES			
Acquisition of Property; Plant & Equipment	3&4	(1,085,479,357)	(22,534,500)
Interest Income Received	16	1,484,233,721	-
Net Cash Flows from Investing Activities (B)		398,754,364	(22,534,500)
CASHFLOWS FROM FINANCING ACTIVITIES			
Net Cash flows from Financing Activities (C)		-	-
Increase/(Decrease) in Cash & Cash Equivalents (A+B+C)		34,304,169,931	5,645,805,983
Cash and Cash Equivalents at the Beginning of the Year		5,654,352,105	8,546,122
Cash and Cash Equivalents on 30 JUNE 2024		39,958,522,036	5,654,352,105



Dr. Florens M. Turuka
Chairman

19/03/2025

Date



Samuel A. Mshote
Director General

STATEMENT OF CHANGE IN EQUITY AS AT 30 JUNE 2024

Particulars	Share Capital	Government Fund	Revaluation Reserve	Accumulated Profit/ (Loss)	Total
2023/24					
Balance as at 01.07.23	553,778,437	22,014,043,689	31,643,899,345	(40,794,056,591)	13,417,664,880
Prior year Adjustment	-	-	-	-	-
Profit/(Loss) for the Year	-	-	-	41,509,107,969	41,509,107,969
Revaluation surplus	-	-	-	-	-
Balance as at 30.06.2024	553,778,437	22,014,043,689	31,643,899,345	715,051,377	54,926,772,848
2022/23					
Balance as at 01.07.22	553,778,437	22,014,043,689	24,173,988,251	(47,907,884,299)	(1,166,073,922)
Prior year Adjustment	-	-	-	-	-
Profit/(Loss) for the Year	-	-	-	7,113,827,708	7,113,827,708
Loan taken over	-	-	-	-	-
Revaluation surplus	-	-	7,469,911,094	-	7,469,911,094
Balance as at 30.06.2023	553,778,437	22,014,043,689	31,643,899,345	(40,794,056,591)	13,417,664,880



Dr. Florens M. Turuka
Chairman

19/03/2025

Date



Samuel A. Mshote
Director General