



THE UNITED REPUBLIC OF TANZANIA

NATIONAL AUDIT OFFICE



TANZANIA FERTILIZER COMPANY LIMITED

**REPORT OF THE CONTROLLER AND AUDITOR GENERAL ON THE
FINANCIAL AND COMPLIANCE AUDIT FOR THE
FINANCIAL YEAR ENDED 30 JUNE 2025**

Controller and Auditor General
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March 2026

AR/PA/TFC/2024/25

About the National Audit Office

Mandate

The statutory mandate and responsibilities of the Controller and Auditor-General are provided for under Article 143 of the Constitution of the United Republic of Tanzania of 1977 and in Section 10 (1) of the Public Audit Act, Cap. 418.

NAOT Vision, Mission & Motto



Vision

A credible and modern Supreme Audit Institution with high-quality audit services for enhancing public confidence.



Mission

To provide high-quality audit services through modernization of functions that enhances accountability and transparency in the management of public resources.



Motto

Modernizing External Audit for Stronger Public Confidence



Core Values



Independence and Objectivity: We are an impartial public institution, independently offering high-quality audit services to our clients in an unbiased manner.



Professional competence: We deliver high quality audit services based on appropriate professional knowledge, skills, and best practices.



Integrity: We observe and maintain high ethical standards and rules of law in the delivery of audit services.



Creativity and Innovation: We encourage, create and innovate value-adding ideas for the improvement of audit services.



Results-Oriented: We focus on achievements of reliable, timely, accurate, useful, and clear performance targets.



Team Work Spirit: We value and work together with internal and external stakeholders.

© This audit report is intended to be used by Tanzania Fertilizer Company Limited and may form part of the annual general report which once tabled to National Assembly, becomes a public document hence, its distribution may not be limited.

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Abbreviations

CAG	Controller and Auditor General
EBITDA	Earnings Before Interest, Tax, Depreciation and Amortisation
ERMS	Enterprise Resources Management Suite
GAMIS	Government Assets Management Information System
GDP	Gross Domestic Product
GePG	Government Electronic Payment Gateway
GMS	Government Mailing System
GPSA	Government Procurement Services Agency
HESLB	Higher Education Student Loan Board
IAS	International Accounting Standards
IASB	International Accounting Standard Board
IFRS	International Financial Reporting Standards
ISA	International Standard on Auditing
ISSAIS	International Standards of Supreme Audit Institutions
NAO	National Audit Office
NeST	National e-Procurement System
PPA	Public Procurement Act
PlanRep	Planning and Reporting system
SWOT	Strengths, Weaknesses, Opportunities and threats
TAISP	Tanzania Agricultural Inputs Support Project
TFC	Tanzania Fertilizer Company Limited
TFRA	Tanzania Fertilizer Regulatory Authority
TZS	Tanzanian Shillings
USD	United States Dollar

1.0 INDEPENDENT REPORT OF THE CONTROLLER AND AUDITOR GENERAL

Board Chairperson,
Tanzania Fertilizer Company (TFC)
15 Chole Plot No.448 Oyster Bay,
P.O. Box 9434,
Dar es Salaam.

1.1 REPORT ON THE AUDIT OF FINANCIAL STATEMENTS

Unqualified Opinion

I have audited the financial statements of the Tanzania Fertilizer Company (TFC), which comprise the statement of financial position as at 30 June 2025, the statement of profit or loss and other comprehensive income, statement of changes in equity and cash flow statement for the year then ended and notes to the financial statements, including a summary of material accounting policies.

In my opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Tanzania Fertilizer Company as at 30 June 2025, and its financial performance and cash flows for the year then ended in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board (IASB), and as required by the Public Finance Act, Cap. 348.

Basis for Opinion

I conducted my audit in accordance with the International Standards of Supreme Audit Institutions (ISSAIs). My responsibilities under those standards are further described in the section below entitled "Responsibilities of the Controller and Auditor General for the Audit of the Financial Statements". I am independent of Tanzania Fertilizer Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the National Board of Accountants and Auditors (NBAA) Code of Ethics, and I have fulfilled my other ethical responsibilities in accordance with these requirements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Key Audit Matters

Key audit matters are those matters that, in my professional judgment, were of most significance in my audit of the financial statements of the current period. I have determined that there are no key audit matters to communicate in my report.

Other Information

Management is responsible for the other information. The other information comprises the Report of those charged with governance, statement of responsibility of those charged with governance, Declaration by the Head of Finance but does not include the financial statements and my audit report thereon which I obtained prior to the date of this auditor's report.

My opinion on the financial statements does not cover the other information, and I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed on the other information that I obtained prior to the date of this audit report, I conclude that there is a material misstatement of this other information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with International Financial Reporting Standards (IFRS), as issued by the International Accounting Standards Board (IASB) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the entity's financial reporting process.

Responsibilities of the Controller and Auditor General for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error and to issue an audit report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISSAIs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISSAIs, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control;
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my audit report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my audit report. However, future events or conditions may cause the entity to cease to continue as a going concern; and
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide those charged with governance with a statement that I have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, I determine those matters that were of most significance in the audit of the financial statements of the current period and are, therefore, the key audit matters. I describe these matters in my audit report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest of such communication.

In addition, Section 10 (2) of the Public Audit Act, Cap. 418 requires me to satisfy myself that the accounts have been prepared in accordance with the appropriate accounting standards.

1.2 REPORT ON COMPLIANCE WITH LEGISLATIONS

1.2.1 Compliance with the Public Procurement laws

Subject matter: Compliance audit on procurement of works, goods, and services

I conducted a compliance audit of the procurement of works, goods and services at Tanzania Fertilizer Company for the year ended 30 June 2025 as per the Public Procurement Act, 2023 the Public Procurement Regulations, 2024. I examined each phase of the procurement life cycle, including advertising of tenders, evaluation of bids, award of contracts and contract management, to confirm that the entity issued competitive solicitations, applied approved evaluation criteria, secured authorizations before award and maintained complete transaction records.

Conclusion

Based on the audit procedures performed, I conclude that, except for the matter described below, Tanzania Fertilizer Company generally complies, in all material respects, with the requirements of the Public Procurement laws in Tanzania.

Contracts vetted and signed after receipts and acceptance of fertilizers TZS 12.49 billion

Regulation 240(1) of the Public Procurement Regulations of 2024 provides that, without prejudice to the provisions relating to vetting of the contract, where a tender is accepted by the accounting officer, the procuring entity and the person whose tender is accepted shall enter into a formal contract for supply of goods, provision of services or undertaking of works within fourteen working days after fulfilling all conditions prior to the signing of contract. Additionally, sub regulation (3) provides that a procurement contract shall enter into force when the written acceptance of the tender has been delivered to the successful tenderer and the contract is signed by both parties.

However, Tanzania Fertilizer Company and Mo Green International Ltd signed two contracts dated 21 January 2025 for the supply of CAN and UREA fertilizers with a total contract price of TZS 12,489,046,800. However, review of fertilizer receiving reports documents noted that TFC received and accepted deliveries of fertilizers from the supplier before the contracts were vetted by the Attorney General and signed by both parties. The fertilizers were received and accepted on 4 December 2024, while the contracts were vetted by the Attorney General on 17 January 2025 and signed on 21 January 2025 contrary to cited requirements.

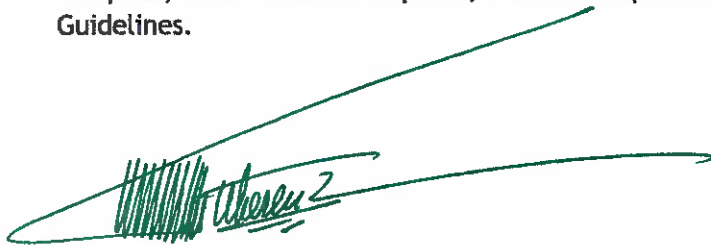
1.2.2 Compliance with the Budget Act and other Budget Guidelines

Subject matter: Budget formulation and execution

I conducted a compliance audit of budget formulation and execution at Tanzania Fertilizer Company for the year ended 30 June 2025 as per the Budget Act, Cap. 439, and the Budget Guidelines issued by the Ministry of Finance. I reviewed budget submissions, approval memoranda, commitment registers, ledger entries and variance analyses to confirm that the entity prepared estimates in the prescribed format, obtained timely authorizations before incurring obligations, recorded transactions accurately and reported variances as required.

Conclusion

Based on the audit procedures performed, I conclude that Tanzania Fertilizer Company complies, in all material respects, with the requirements of the Budget Act and related Budget Guidelines.



Charles E. Kichere
Controller and Auditor General,
Dodoma, United Republic of Tanzania.
March 2026



THE UNITED REPUBLIC OF TANZANIA
MINISTRY OF AGRICULTURE
TANZANIA FERTILIZER COMPANY (TFC)

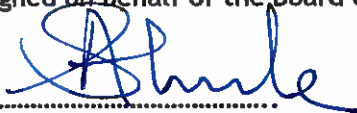
3.0 STATEMENT OF RESPONSIBILITIES BY THOSE CHARGED WITH GOVERNANCE

The directors are required by the Companies Act 2002, Cap. 12 and Section 30(4) Of Public Finance Act Cap. 348, to prepare Financial Statements for each financial year that give a true and fair view of the state of affairs of the Company as at the end of the financial year and of its profit or loss for the year. It also requires the directors to ensure that the Company keeps proper accounting records that disclose, with reasonable accuracy, the Company's financial position. They are also responsible for safeguarding the Company's assets and, hence, taking reasonable steps to prevent and detect fraud, errors, and other irregularities.

Hence, the directors accept responsibility for the Financial Statements, which have been prepared in accordance with International Financial Reporting Standards (IFRS) and the requirements of the Companies Act 2002, Cap. 12, using appropriate accounting policies supported by reasonable and prudent judgments and estimates. The directors are of the opinion that the Financial Statements give a true and fair view of the state of the financial affairs of the Company and of its profit in accordance with International Financial Reporting Standards (IFRS). The directors further accept responsibility for the maintenance of accounting records that may be relied upon in the preparation of Financial Statements, as well as for designing, implementing, and maintaining internal controls relevant to the preparation and fair presentation of Financial Statements that are free from material misstatement, whether due to fraud or error.

Nothing has come to the attention of the directors to indicate that the Company will not remain a going concern for at least twelve months from the date of this statement.

Signed on behalf of the Board of Directors by:



Samuel A. Mshote
Director General

Date 16/03/2026



Dr Florence Turuka
Board Chairman

Date 16/03/2026

THE UNITED REPUBLIC OF TANZANIA
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TANZANIA FERTILIZER COMPANY (TFC)

4.0 DECLARATION BY THE DIRECTOR OF CORPORATE SERVICES FOR THE YEAR ENDED 30 JUNE 2025

The National Board of Accountants and Auditors (NBAA) according to the power conferred under the Auditors and Accountants (Registration) Act Cap. 286, requires Financial Statements to be accompanied with a declaration issued by the Head of Finance responsible for the preparation of financial statements of the entity concerned.

It is the duty of a Professional Accountant to assist the Board of Directors to discharge the responsibility of preparing financial statements of an entity showing true and fair view of the entity position and performance in accordance with applicable International Accounting Standards and statutory financial reporting requirements. Full legal responsibility for the preparation of financial statements rests with the Board of Directors as under Directors Responsibility statement on an earlier page.

I CPA Nuru J. Mhando being the Director of Corporate Services of Tanzania Fertilizer Company hereby acknowledge my responsibility of ensuring that Financial Statements for the year ended 30 June 2025 have been prepared in compliance with applicable International Financial Reporting Standards (IFRS) and statutory requirements.

I thus confirm that the Financial Statements give a true and fair view position of Tanzania Fertilizer Company as on that date and that they have been prepared based on properly maintained financial records.

Signed by: 

Position: Director of Corporate Services

NBAA Membership No.: ACPA - PP 2161

Date: 16/03/2026

THE UNITED REPUBLIC OF TANZANIA
MINISTRY OF AGRICULTURE
TANZANIA FERTILIZER COMPANY (TFC)

5.0 FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2025

	NOTE	30.06.2025 TZS	30.06.2024 TZS
Non-current Assets			
Property, Plant and Equipment	3	32,792,348,760	27,364,512,405
Intangible Assets	4	21,493,895	19,014,765
Work in Progress	13	1,730,631,000	
		<u>34,544,473,655</u>	<u>27,383,527,170</u>
CURRENT ASSETS			
Inventories	5	124,884,475,974	2,801,672,541
Trade and Other Receivables	6	61,874,035,605	8,271,774,539
Cash and cash equivalent	7	104,430,299,043	39,753,845,291
		<u>291,188,810,622</u>	<u>50,827,292,371</u>
TOTAL ASSETS		<u>325,733,284,277</u>	<u>78,210,819,541</u>
EQUITY AND LIABILITIES			
EQUITY			
Share Capital	8	553,778,437	553,778,437
Government Fund	9	26,025,674,913	22,014,043,689
Revaluation Reserve	10	31,643,899,345	31,643,899,345
Accumulated Profit		7,615,938,852	715,051,377
		<u>65,839,291,547</u>	<u>54,926,772,848</u>
Trade and other payables	12	258,958,049,153	23,284,046,693
Corporate Tax Payable	23A	935,943,577	-
		<u>259,893,992,730</u>	<u>23,284,046,693</u>
TOTAL EQUITY AND LIABILITIES		<u>325,733,284,277</u>	<u>78,210,819,541</u>


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Dr. Florens M. Turuka
Board Chairman

16/03/2026
Date


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Samuel A. Mshote
Director General

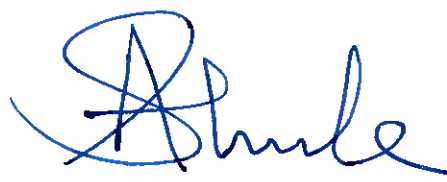
**THE UNITED REPUBLIC OF TANZANIA
MINISTRY OF AGRICULTURE
TANZANIA FERTILIZER COMPANY (TFC)**

STATEMENT OF PROFIT/LOSS AND COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2025

		30.06.2025	30.06.2024
	NOTE	TZS	TZS
Revenue	14	182,775,343,556	48,270,346,614
Cost of Sales	15	(158,704,546,097)	(44,224,979,266)
Gross Profit		24,070,797,459	4,045,367,348
Other Income	16	59,009,388,977	46,262,262,952
Total income		83,080,186,436	50,307,630,300
Operating Expenses			
Administrative & Establishment costs	17	(6,777,743,026)	(4,192,900,363)
Selling & Distribution costs	18	(9,260,097,658)	(4,094,144,125)
Depreciation & Amortization	3&4	(433,094,811)	(297,642,638)
Finance Expenses	19	(663,306,218)	(8,258,460)
Expected Credit Loss	6A&7A	(58,109,113,671)	(204,676,745)
Total Operating Expenses		(75,243,355,384)	(8,797,622,331)
Profit before tax		7,836,831,052	41,510,007,969
Income tax expense	23	(935,943,577)	(900,000)
Net profit after tax		6,900,887,475	41,509,107,969
Other comprehensive income			
Total Comprehensive Income for the Year		6,900,887,475	41,509,107,969


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Dr. Florens M. Turuka
Chairman

16/03/2026
Date


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Samuel A. Mshote
Director General

**THE UNITED REPUBLIC OF TANZANIA
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TANZANIA FERTILIZER COMPANY (TFC)**

CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2025

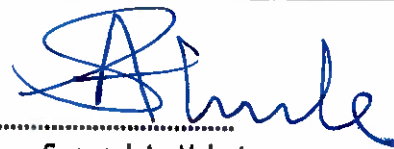
	NOTE	30.06.2025 TZS	30.06.2024 TZS
CASH FLOWS FROM OPERATING ACTIVITIES			
RECEIPTS			
Cash collection from Sales	20	106,010,616,704	46,257,890,331
Other Income	16	57,252,629,309	41,798,499,377
Cash receipts from Customers		163,263,246,013	88,056,389,708
PAYMENTS			
Payment to suppliers	21	44,756,731,196	44,124,721,035
Cash paid to employees and other operating expenses	22	51,719,527,659	8,867,606,785
Loss on exchange rates	16	-	1,158,646,321
Total Payments		96,476,258,855	54,150,974,141
NET CASH FLOWS FROM OPERATING ACTIVITIES (A)		66,786,987,158	33,905,415,567
CASH FLOWS FROM INVESTING ACTIVITIES			
Acquisition of Property, Plant & Equipment	3&4	(3,582,410,071)	(1,085,479,357)
Interest Income Received		1,756,759,668	1,484,233,721
Net Cash Flows from Investing Activities (B)		(1,825,650,403)	398,754,364
CASHFLOWS FROM FINANCING ACTIVITIES			
Cash received from short-term loan		-	-
Net Cashflows from Financing Activities (C)		-	-
Increase/(Decrease) in Cash & Cash Equivalents (A+B+C)		64,961,336,755	34,304,169,931
Cash and Cash Equivalents at Beginning of the Year		39,958,522,036	5,654,352,105
Cash and Cash Equivalents as at		104,919,858,791	39,958,522,036



Dr. Florens M. Turuka
Chairman

16/03/2026

Date



Samuel A. Mshote
Director General

THE UNITED REPUBLIC OF TANZANIA
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STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2025

Particulars	Share Capital	Government Fund	Revaluation Reserve	Accumulated Profit/ (Loss)	Total
	TZS	TZS	TZS	TZS	TZS
Balance as at 01.07.24	553,778,437	22,014,043,689	31,643,899,345	715,051,377	54,926,772,848
Additional during the year	-	4,011,631,224	-	-	4,011,631,224
Profit for the Year	-	-	-	6,900,887,475	6,900,887,475
Balance as at 30.06.2025	553,778,437	26,025,674,913	31,643,899,345	7,615,938,852	65,839,291,547
Particulars	Share Capital	Government Fund	Revaluation Reserve	Accumulated Profit/ (Loss)	Total
Balance as at 01.07.23	553,778,437	22,014,043,689	31,643,899,345	(40,794,056,592)	13,417,664,879
Profit for the Year	-	-	-	41,509,107,969	41,509,107,969
Balance as at 30.06.2024	553,778,437	22,014,043,689	31,643,899,345	715,051,377	54,926,772,848



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Dr. Florens M. Turuka
Chairman

16/03/2026
Date



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Samuel A. Mshote
Director General